OVERSEAS FILIPINO BANK (OFBANK)

	COMPONENT					APPROVED TARGET	1 st QUARTER 2025			
		ategic Objective (SO) / rategic Measure (SM)	Formula	Weight	Rating System	Annual Target	Target	Actual		
	SO 1									
SOCIO-ECONOMIC IMPACT	SM 1a	No. of Conducted Financial Trainings / Webinars, PDOS, and Other Marketing Activities ¹	Actual Accomplishment	5%	(Actual / Target) x Weight	1,000 webinars/PDOS/ financial literacy/inclusion sessions	250 webinars/PDOS/ financial literacy/inclusion sessions	235 webinars/PDOS/Financi al literacy/inclusion sessions Annex "A"		
DCIO-ECO	SM 1b	Increase in Total Number of DOBSAI Accounts	Actual Increase in Total Number of DOBSAI Accounts	10%	(Actual / Target) x Weight	Additional 70,000	Additional 17,500	Additional 8,868 Annex "B"		
SC	Sub-To	Sub-Total								
	SO 2	Efficient Resource Management								
Ŋ	SM 2	Efficient Utilization of Corporate Operating Budget	Total Disbursement / Total Board Approved Corporate Operating Budget	5%	(Actual/Target) x Weight	At least 90%	90%	86%		
SIAL SIAL		la su a la l	4 ha a ana a					Annex "C"		
DNA N	SO 3	Increase Revenue and Ne	t income							
FINANCIALS	SM 3	Net Income After Tax	(Interest Income + Other Operating Income) – (Interest Expense + Provision for Losses + Other Operating Expenses)	10%	(Actual/Target) x Weight	P 95.00 Million	P23.75 Million	P 28.57 Million Annex "D"		

¹ With minimum 10 attendees for OFBank-led webinars and PDOS; With minimum 50 attendees if webinar is co-organized with other agencies.

	SO 4	Grow Deposit Base								
	SM 4	Total Outstanding Volume of Deposit	Actual End of Year Outstanding Deposit	10%	(Actual/Target) x Weight	P 3.60 Billion	P 3.47 Billion	P 3.47 Billion Annex "E"		
	SO 5	Grow Loan Base								
	SM 5	Total Outstanding Loan Balance - Net	Total Outstanding Loan Balance – Allowance for Probable Losses	10%	(Actual / Target) x Weight	P 1.756 Billion	P 1.710 Billion	P 1.663 Billion Annex "E"		
	Sub-Tot	tal		35%						
SS	SO 6	Increase Customer Satisfa	action							
CUSTOMERS/ STAKEHOLDERS	SM 6	Percentage of Satisfied Customers	Total Number of Respondents who gave a rating of at least Satisfactory / Very Satisfactory	5%	(Actual / Target) x Weight Below 80% = 0%	90%	90%	Remarks: Survey to start by 3 rd Quarter		
	SO 7	Launch Innovative Products and Services								
	SM 7a	Number of New Products / services Launched	Absolute Numbers	10%	(Actual/ Target) x Weight	5 New Facilities or enhancements	1 New Facility or enhancement	1 New Facility or enhancement		
	SM 7b	Remittance Agent Partners	Absolute Numbers	7.5%	(Actual/ Target) x Weight	Additional 5 Remittance Agent Partners (RAPs) onboarded in the LBP Remittance Partner Network with OFBank as conduit	Additional 1 Remittance Agent Partner onboarded in the LBP Remittance Partner Network with OFBank as conduit	Annex "F" none		
	Sub-Tot	tal	<u> </u>	22.5%						

SYSTEM PROCESS	SO 8	Improve Service Availabil	ity								
	SM 8a	Percentage of Loan Application Processed within Applicable Turnaround Time (TAT) ²	Number of loan transactions processed within the prescribed period / Total number of loan applications received	5%	(Actual/ Target) x Weight	100%	100%	100% Annex "G" (to follow)			
	SM 8b	Percentage of Accounts Opened/Processed within Applicable Turnaround Time (TAT) ³	Number of accounts opened/ processed within the prescribed period / Total number of account opening applications received	5%	(Actual/ Target) x Weight	100%	100%	100%			
LEM	SO 9	Develop and Implement an Organizational Rationalization Framework									
ISYS	SM 9	Development of the Organizational Rationalization Framework (ORF)	Actual Accomplishment	2.5%	(Actual/ Target) x Weight	Board Approved ORF	Board Approved ORF	On-going exploratory talk with DAP and LBP PAD regarding the development of the Organizational Rationalization Framework			
	SO 10	Regulatory Compliance									
	SM 10a	Quality Management Standards / Internal IMS Assessment	Actual Accomplishment	5%	(Actual/ Target) x Weight	1. At least 5 Board Approved Guidelines, Policies and Manuals	1 Board Approved Guidelines, Policies and Manuals	Ongoing			

² Applicable TAT shall be in accordance with OFB's Citizen's Charter in compliance with RA No. 11032 or the Ease of Doing Business and Efficient Government Service Delivery Act of 2018. ³ Applicable TAT shall be in accordance with OFB's Citizen's Charter in compliance with RA No. 11032 or the Ease of Doing Business and Efficient Government Service Delivery Act of 2018.

						2. Attain ISO Certification		
	SM 10b	Board-Approved Public Service Continuity Plan	Actual Accomplishment	5%	All or Nothing	Board approved Public Service Continuity Plan (PSCP)	Board approved Public Service Continuity Plan (PSCP)	Ongoing
	Sub-To	tal	I	22.5%				I
SO 11 Implement a Learning and Development Plan								
LEARNING & GROWTH	SM 11	Development of New Competency Framework	Actual Accomplishment	5%	All or Nothing	New Competency Framework (Board Approved)	New Competency Framework (Board Approved)	On-going exploratory talk with DAP and LBP PAD regarding the development of the New Competency Framework
	Sub-Total			5%				
	TOTAL			100%				

BONUS STRATEGIC MEASURE:									
GAD Budget Utilization	1%	All or Nothing	5% of Total COB	5% of Total COB	Ongoing				
ISO Certification on any of the following standards: a. Environment Management System Certification b. Business Continuity Management System	1%	All or Nothing	ISO 14001:2015 Certification ISO 22301:2019 Certification	ISO 14001:2015 Certification ISO 22301:2019 Certification	Ongoing				

Prepared by:



Approved by:

Digitally signed by Elcid C Pangilinan Date: 2025.04.30 09:54:39 +08'00' **ELCID C. PANGILINAN** OIC President & CEO