# **OVERSEAS FILIPINO BANK (OFBANK)**

|                       | COMPONENT |                                                                                                                |                                                                                                                                  |        |                               | APPROVED<br>TARGET                                                            | 1 <sup>st</sup> QUARTER 2025                                   |                                                                                |  |  |
|-----------------------|-----------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|--------|-------------------------------|-------------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------------------------------------------------------|--|--|
|                       |           | ategic Objective (SO) /<br>rategic Measure (SM)                                                                | Formula                                                                                                                          | Weight | Rating System                 | Annual Target                                                                 | Target                                                         | Actual                                                                         |  |  |
| <b></b>               | SO 1      |                                                                                                                |                                                                                                                                  |        |                               |                                                                               |                                                                |                                                                                |  |  |
| SOCIO-ECONOMIC IMPACT | SM 1a     | No. of Conducted<br>Financial Trainings /<br>Webinars, PDOS, and<br>Other Marketing<br>Activities <sup>1</sup> | Actual<br>Accomplishment                                                                                                         | 5%     | (Actual / Target)<br>x Weight | <b>1,000</b><br>webinars/PDOS/<br>financial<br>literacy/inclusion<br>sessions | 250 webinars/PDOS/<br>financial<br>literacy/inclusion sessions | 235<br>webinars/PDOS/Financi<br>al literacy/inclusion<br>sessions<br>Annex "A" |  |  |
| DCIO-ECO              | SM 1b     | Increase in Total Number<br>of DOBSAI Accounts                                                                 | Actual Increase in<br>Total Number of<br>DOBSAI Accounts                                                                         | 10%    | (Actual / Target)<br>x Weight | Additional<br>70,000                                                          | Additional<br>17,500                                           | Additional<br>8,868<br>Annex "B"                                               |  |  |
| SC                    | Sub-To    | Sub-Total                                                                                                      |                                                                                                                                  |        |                               |                                                                               |                                                                |                                                                                |  |  |
|                       | SO 2      | Efficient Resource Management                                                                                  |                                                                                                                                  |        |                               |                                                                               |                                                                |                                                                                |  |  |
| Ŋ                     | SM 2      | Efficient Utilization of<br>Corporate Operating<br>Budget                                                      | Total Disbursement /<br>Total Board<br>Approved Corporate<br>Operating Budget                                                    | 5%     | (Actual/Target) x<br>Weight   | At least 90%                                                                  | 90%                                                            | 86%                                                                            |  |  |
| SIAL SIAL             |           | la su a la l                                                                  | 4 ha a ana a                                                                                                                     |        |                               |                                                                               |                                                                | Annex "C"                                                                      |  |  |
| DNA<br>N              | SO 3      | Increase Revenue and Ne                                                                                        | t income                                                                                                                         |        |                               |                                                                               |                                                                |                                                                                |  |  |
| FINANCIALS            | SM 3      | Net Income After Tax                                                                                           | (Interest Income +<br>Other Operating<br>Income) – (Interest<br>Expense + Provision<br>for Losses + Other<br>Operating Expenses) | 10%    | (Actual/Target) x<br>Weight   | P 95.00 Million                                                               | P23.75 Million                                                 | P 28.57 Million<br>Annex "D"                                                   |  |  |

<sup>&</sup>lt;sup>1</sup> With minimum 10 attendees for OFBank-led webinars and PDOS; With minimum 50 attendees if webinar is co-organized with other agencies.

|                            | SO 4    | Grow Deposit Base                             |                                                                                                        |       |                                                 |                                                                                                                                              |                                                                                                                          |                                                     |  |  |
|----------------------------|---------|-----------------------------------------------|--------------------------------------------------------------------------------------------------------|-------|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--|--|
|                            | SM 4    | Total Outstanding Volume<br>of Deposit        | Actual End of Year<br>Outstanding<br>Deposit                                                           | 10%   | (Actual/Target) x<br>Weight                     | P 3.60 Billion                                                                                                                               | P 3.47 Billion                                                                                                           | P 3.47 Billion<br>Annex "E"                         |  |  |
|                            | SO 5    | Grow Loan Base                                |                                                                                                        |       |                                                 |                                                                                                                                              |                                                                                                                          |                                                     |  |  |
|                            | SM 5    | Total Outstanding Loan<br>Balance - Net       | Total Outstanding<br>Loan Balance –<br>Allowance for<br>Probable Losses                                | 10%   | (Actual / Target) x<br>Weight                   | P 1.756 Billion                                                                                                                              | P 1.710 Billion                                                                                                          | P 1.663 Billion<br>Annex "E"                        |  |  |
|                            | Sub-Tot | tal                                           |                                                                                                        | 35%   |                                                 |                                                                                                                                              |                                                                                                                          |                                                     |  |  |
| SS                         | SO 6    | Increase Customer Satisfa                     | action                                                                                                 |       |                                                 |                                                                                                                                              |                                                                                                                          |                                                     |  |  |
| CUSTOMERS/<br>STAKEHOLDERS | SM 6    | Percentage of Satisfied<br>Customers          | Total Number of<br>Respondents who<br>gave a rating of at<br>least Satisfactory /<br>Very Satisfactory | 5%    | (Actual / Target) x<br>Weight<br>Below 80% = 0% | 90%                                                                                                                                          | 90%                                                                                                                      | Remarks: Survey to start by 3 <sup>rd</sup> Quarter |  |  |
|                            | SO 7    | Launch Innovative Products and Services       |                                                                                                        |       |                                                 |                                                                                                                                              |                                                                                                                          |                                                     |  |  |
|                            | SM 7a   | Number of New Products<br>/ services Launched | Absolute Numbers                                                                                       | 10%   | (Actual/ Target) x<br>Weight                    | 5 New Facilities<br>or<br>enhancements                                                                                                       | 1 New Facility or<br>enhancement                                                                                         | 1 New Facility or<br>enhancement                    |  |  |
|                            | SM 7b   | Remittance Agent<br>Partners                  | Absolute Numbers                                                                                       | 7.5%  | (Actual/ Target) x<br>Weight                    | Additional 5<br>Remittance<br>Agent Partners<br>(RAPs)<br>onboarded in the<br>LBP Remittance<br>Partner Network<br>with OFBank as<br>conduit | Additional 1 Remittance<br>Agent Partner onboarded<br>in the LBP Remittance<br>Partner Network with<br>OFBank as conduit | Annex "F"<br>none                                   |  |  |
|                            | Sub-Tot | tal                                           | <u> </u>                                                                                               | 22.5% |                                                 |                                                                                                                                              |                                                                                                                          |                                                     |  |  |

| SYSTEM PROCESS | SO 8      | Improve Service Availabil                                                                              | ity                                                                                                                                               |      |                              |                                                                              |                                                         |                                                                                                                                            |  |  |  |
|----------------|-----------|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|------|------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                | SM 8a     | Percentage of Loan<br>Application Processed<br>within Applicable<br>Turnaround Time (TAT) <sup>2</sup> | Number of loan<br>transactions<br>processed within<br>the prescribed<br>period / Total<br>number of loan<br>applications<br>received              | 5%   | (Actual/ Target) x<br>Weight | 100%                                                                         | 100%                                                    | 100%<br>Annex "G"<br>(to follow)                                                                                                           |  |  |  |
|                | SM 8b     | Percentage of Accounts<br>Opened/Processed within<br>Applicable Turnaround<br>Time (TAT) <sup>3</sup>  | Number of<br>accounts opened/<br>processed within<br>the prescribed<br>period / Total<br>number of account<br>opening<br>applications<br>received | 5%   | (Actual/ Target) x<br>Weight | 100%                                                                         | 100%                                                    | 100%                                                                                                                                       |  |  |  |
| LEM            | SO 9      | Develop and Implement an Organizational Rationalization Framework                                      |                                                                                                                                                   |      |                              |                                                                              |                                                         |                                                                                                                                            |  |  |  |
| ISYS           | SM 9      | Development of the<br>Organizational<br>Rationalization<br>Framework (ORF)                             | Actual<br>Accomplishment                                                                                                                          | 2.5% | (Actual/ Target) x<br>Weight | Board Approved<br>ORF                                                        | Board Approved ORF                                      | On-going exploratory<br>talk with DAP and LBP<br>PAD regarding the<br>development of the<br>Organizational<br>Rationalization<br>Framework |  |  |  |
|                | SO 10     | Regulatory Compliance                                                                                  |                                                                                                                                                   |      |                              |                                                                              |                                                         |                                                                                                                                            |  |  |  |
|                | SM<br>10a | Quality Management<br>Standards / Internal IMS<br>Assessment                                           | Actual<br>Accomplishment                                                                                                                          | 5%   | (Actual/ Target) x<br>Weight | 1. At least 5<br>Board<br>Approved<br>Guidelines,<br>Policies and<br>Manuals | 1 Board Approved<br>Guidelines, Policies and<br>Manuals | Ongoing                                                                                                                                    |  |  |  |

<sup>&</sup>lt;sup>2</sup> Applicable TAT shall be in accordance with OFB's Citizen's Charter in compliance with RA No. 11032 or the Ease of Doing Business and Efficient Government Service Delivery Act of 2018. <sup>3</sup> Applicable TAT shall be in accordance with OFB's Citizen's Charter in compliance with RA No. 11032 or the Ease of Doing Business and Efficient Government Service Delivery Act of 2018.

|                                                 |           |                                                  |                          |       |                | 2. Attain ISO<br>Certification                                |                                                            |                                                                                                                         |
|-------------------------------------------------|-----------|--------------------------------------------------|--------------------------|-------|----------------|---------------------------------------------------------------|------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
|                                                 | SM<br>10b | Board-Approved Public<br>Service Continuity Plan | Actual<br>Accomplishment | 5%    | All or Nothing | Board approved<br>Public Service<br>Continuity Plan<br>(PSCP) | Board approved Public<br>Service Continuity Plan<br>(PSCP) | Ongoing                                                                                                                 |
|                                                 | Sub-To    | tal                                              | I                        | 22.5% |                |                                                               |                                                            | I                                                                                                                       |
| SO 11 Implement a Learning and Development Plan |           |                                                  |                          |       |                |                                                               |                                                            |                                                                                                                         |
| LEARNING &<br>GROWTH                            | SM 11     | Development of New<br>Competency Framework       | Actual<br>Accomplishment | 5%    | All or Nothing | New Competency<br>Framework<br>(Board Approved)               | New Competency<br>Framework (Board<br>Approved)            | On-going exploratory<br>talk with DAP and LBP<br>PAD regarding the<br>development of the<br>New Competency<br>Framework |
|                                                 | Sub-Total |                                                  |                          | 5%    |                |                                                               |                                                            |                                                                                                                         |
|                                                 | TOTAL     |                                                  |                          | 100%  |                |                                                               |                                                            |                                                                                                                         |

| BONUS STRATEGIC MEASURE:                                                                                                                           |    |                |                                                                    |                                                                    |         |  |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------|----|----------------|--------------------------------------------------------------------|--------------------------------------------------------------------|---------|--|--|--|--|
| GAD Budget Utilization                                                                                                                             | 1% | All or Nothing | 5% of Total COB                                                    | 5% of Total COB                                                    | Ongoing |  |  |  |  |
| ISO Certification on any of the following standards:<br>a. Environment Management System Certification<br>b. Business Continuity Management System | 1% | All or Nothing | ISO 14001:2015<br>Certification<br>ISO 22301:2019<br>Certification | ISO 14001:2015<br>Certification<br>ISO 22301:2019<br>Certification | Ongoing |  |  |  |  |

Prepared by:



Approved by:

Digitally signed by Elcid C Pangilinan Date: 2025.04.30 09:54:39 +08'00' **ELCID C. PANGILINAN** OIC President & CEO